

Miami-Dade County Community Homeless Plan: Ten Year Plan to End Homelessness in Miami-Dade County

**As endorsed by the Homeless Trust and
CPH Boards: the integration of
additional strategies to be incorporated
into the Dade County Community
Homeless Plan. Updated December,
2008 (items in Blue Font are 08 updates)**



What is the Miami-Dade County Homeless Trust?

Created in 1993 to:

- Administer the proceeds of the local 1% Food and Beverage Tax and other funding streams
- Implement the Miami-Dade Community Homeless Plan

Serves as lead agency for the “Continuum of Care”

- Administers federal McKinney-Vento homeless assistance funds from HUD
- Tracks homelessness data

Local Accomplishments

- Recognized as National Model by U.S. HUD, and host to countless visitors hoping to replicate our model across the Country
- Dedicated tax for Homeless Continuum of Care—1% Food & Beverage Tax—the first of its kind in the country
- Public/Private Sector Partnership to leverage private resources
 - Over 41,000 Over 57,000 72,000 homeless people have been served with over 22,000 30,000 36,000 people, successfully placed (a 58 61% 61.5% success rate) by Community Partnership for Homeless since inception.
 - Built 2 Homeless Assistance Centers, that opened in 1995 and 1998, providing 702 beds
 - Public Private Partnership Raised over \$50 \$63 \$81 million in private funds for homeless causes in the last 10 12 14 Years
- Created a three-tiered “Continuum of Care” system in 1993 Community Homeless Plan
 - 3,900 4600 5,000 beds created by or through the Homeless Trust since its inception. Total inventory: 4,900 beds 5464 5813

Local Accomplishments-continued

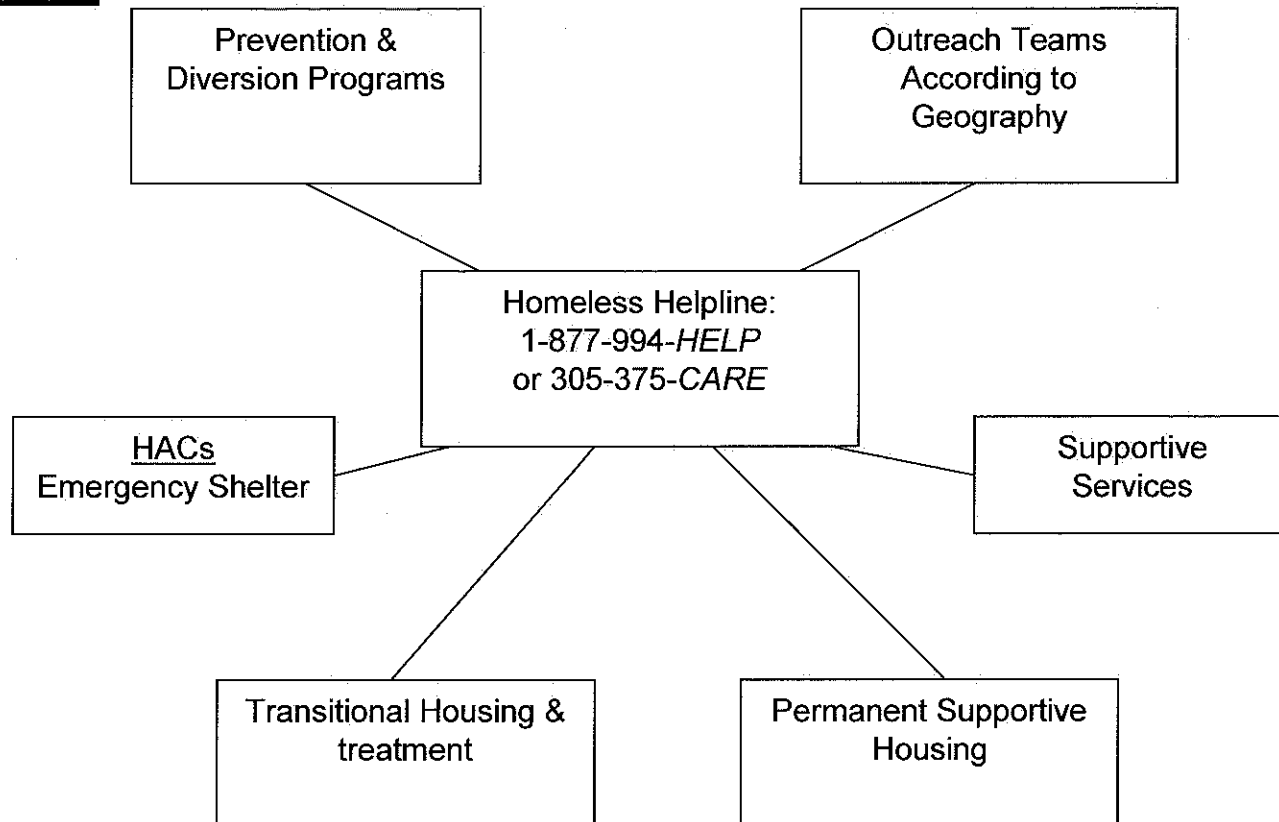
- Eliminated homeless encampments along the public expressways in downtown Miami and across the County
- Steady Flow of Federal Funding, over \$150,000 \$200 million since 1994, currently up to \$20 \$25 million annually, compared to \$1 million annually prior to the creation of the Miami-Dade County Community Homeless Plan, The Homeless Trust, and CPHI
- Implemented new HMIS to provide current data and system evaluation



What is the “Continuum of Care”

- Homelessness Prevention & Diversion
- Coordinated Outreach, Assessment and Placement
- Emergency, Transitional & Permanent Housing
- Supportive Services

Miami-Dade County Homeless Trust Continuum of Care



Current Inventory vs. Goals

*Current inventory of beds compared to goals set by
1993 Community Homeless Plan & 1994 Blue Ribbon Panel:*

■ Emergency:

- 1,390 1,402 1,402 beds out of a goal of 1000-1500.
- *No more emergency beds planned.*

■ Transitional:

- 2,017 1,831 1,895 beds out of a goal of 750.
- *More than originally envisioned.*

28 additional beds now classified as Safe Havens

■ Permanent:

- 1,461 2,231 2,488 “beds” out of a goal of 2,500 units.
- *Not quite halfway to goal. Updated Goal 100/year unchanged*

How many people are homeless in Miami-Dade County?

- Homeless People sheltered grew from 2,093 to 3,165 to 3,227 between 2000-2003 2008.
- Estimate of people on the street has declined from 4,200 to 4,000 2,000 1,347.
- 7,057 homeless people, street and sheltered, in April, 04 5,015 in July, 2006 to 4,574 in January, 2008 homeless count.
- In 25 major cities, requests for emergency shelter increased 13% 12% last year on average, according to the 2003 2008 survey of the U.S. Conference of Mayors.

Who is homeless in Miami-Dade County today?

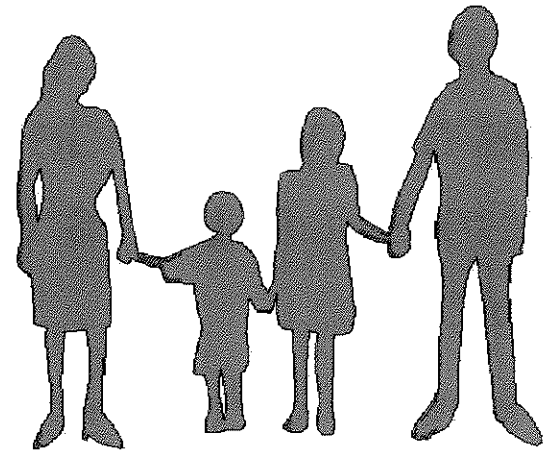
- Permanent housing is TOP NEED identified
- 1 in 4 people experiencing homelessness are in families
- 1 in 7 are children under 18
- 1 in 7 14 are veterans



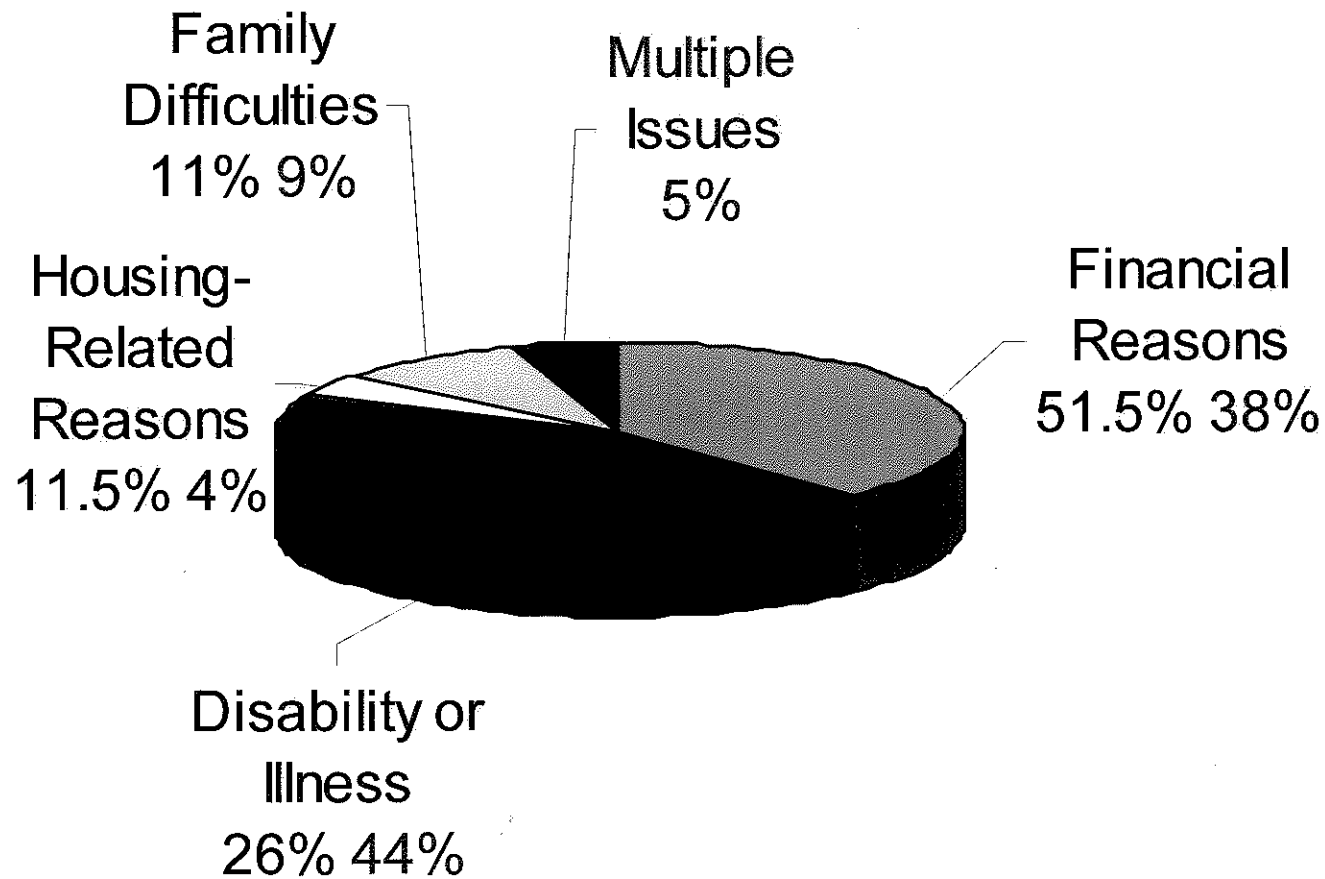
Photo: Carrfour Supportive Housing

Who is homeless in Miami-Dade County today?

- For 2 out of 5, this is their 1st experience of homelessness
- 1 in 5 10 are experiencing chronic homelessness
- 1 in 3 have substance abuse problems
- 1 in 4 have a mental illness
- 1 in 10 have co-occurring disorders



Primary Causes of Homelessness



Poverty & Housing Affordability

- City of Miami – #1 5 5 poverty rate among large U.S. cities: 31.2% 27%
- Miami-Dade County: 18% 16.4% poverty rate
- National: 12.4% 13.3% poverty rate
- Fair market rents:
\$577 \$753 for studio; \$726 \$853 for 1BR; \$904 \$1,035 for 2BR
- \$17/hr \$19.90 wage full time needed to afford \$904 \$1,035 rent
- Min. wage (\$5.15) (\$6.79) full time: can afford \$268 \$353 rent
- Supplemental Security Income (SSI): \$564/mo., (\$637) can afford \$169 (\$191) rent

Why should people care about solving the homelessness problem?

- Besides humanitarian reasons, homelessness is costly to the community
- People living on the streets use publicly funded services (such as hospitalization, crisis care, incarceration) more often than when housed
- New York, NY study: street homeless used \$12,145 more in these costly interventions than those in service-enriched housing
- Miami-Dade County: mental health acute services provided to 31 “high-utilizers” in one year cost \$540K in public funds



The Next Ten Years:

Additional strategies to be incorporated into the Dade County Community Homeless Plan

National context

- National Alliance to End Homelessness
- U.S. Interagency Council on Homelessness
- 47 350 cities/counties and 41 all 50 states have developed or are developing 10 Year Plans to End Homelessness
- Focus on chronic homelessness to reduce street homeless population; HUD's Goal of ending chronic homelessness by 2012

State context

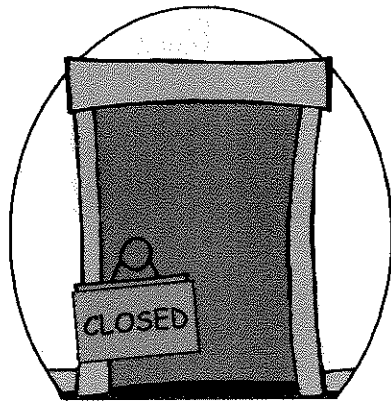
- State Council on Homelessness

Ending Homelessness

A New Paradigm

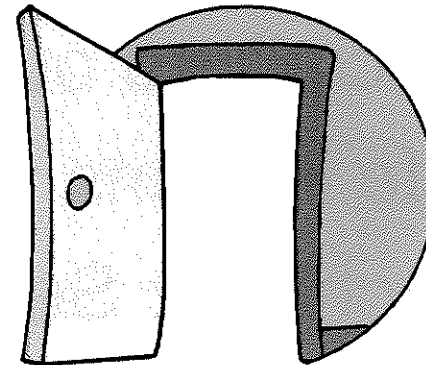
“Close the Front Door”

Reduce the number of people who become homeless



“Open the Back Door”

Rapidly place people who experience homelessness into supported housing or other permanent housing



“Build the Infrastructure”

Increase the supply of affordable housing, access to services, as well as people's incomes.



Ten Essentials to Ending Homelessness

1. Creating a Plan: Integrate additional strategies to be incorporated into the Dade County Community Homeless Plan
2. Using Data Effectively
3. Emergency Prevention Programs
4. System Changes to Prevent Homelessness
5. Outreach to Homeless on the Street



Ten Essentials to Ending Homelessness, cont.

6. Shorten the time people spend homeless
7. Rapid Re-Housing
8. Supportive Services
9. Permanent Housing
10. Income through employment & benefits

1) Create a Plan: “additional strategies to be incorporated into the Dade County Community Homeless Plan”

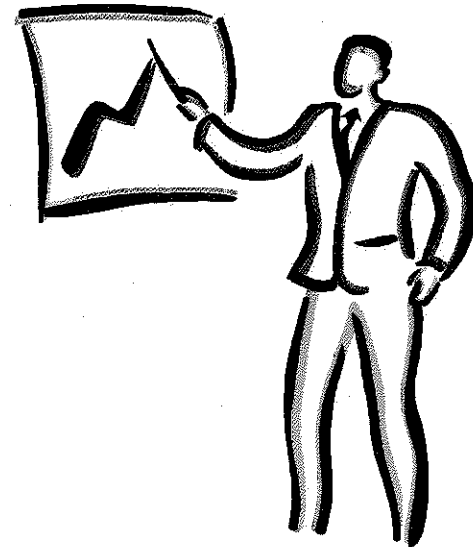


- ☒ Dade County Community Homeless Plan
- ☒ Review national models
- ☒ Resource mapping
- ☒ Review local progress
- ☒ Draft additional strategies to be incorporated into Dade County Community Homeless Plan
- ☒ Community input on goals/direction
- ☒ Draft specific strategies to be incorporated into Dade County Community Homeless Plan
- ☒ Homeless Trust board, committees review/revise
- ☒ Joint Approval by Homeless Trust and CPH Boards (December 2004)



2) Use Data Effectively- Accomplishments

- ☑ Point-in-Time surveys
- ☑ Implementing a Homeless Management Information System (HMIS)



2) Use Data Effectively- Action Steps

- ☒ Develop and plan for overall evaluation of Continuum of Care effectiveness

Lead: Services Development Committee **Target**

Date: October 2006

In planning implementation phase through the
Services Development Committee University of
Central Florida since September 2006 November
2008 completion date of December 2009

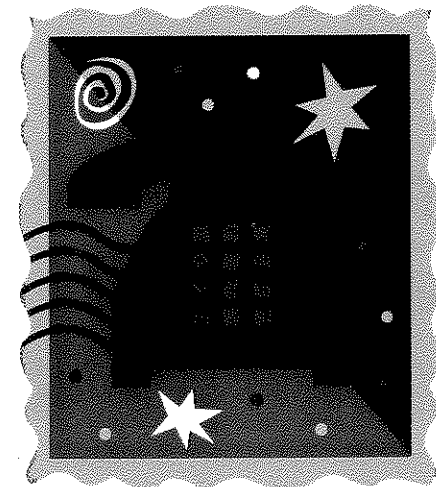
3) Emergency Prevention-Accomplishments

☒ Rent/mortgage/utility assistance and other interventions to prevent homelessness

- County Dept of Human Services
- Emergency Food & Shelter Board
- Miami Coalition for the Homeless
- Dept of Children & Families Grant-in-Aid
- Alliance for Human Services

☒ Homeless Helpline:

- 1-877-994-HELP or 305-375-CARE
- Link to HMIS



3) Emergency Prevention- Actions Steps

- ☒ Secure more prevention funds- \$295,000 MCH, HT, DCF \$667,126
- ☒ Develop Revenue Maximization opportunities- continued dialogue- HUD Match prioritized by CBO Advisory Board in 2008 for Miami-Dade County Social Service funding to be RFP'ed- pending BCC approval
- ☒ Explore Use of TANF (Temporary Assistance for Needy Families)- Continued dialogue with DCF Explored, but not an option due to State Plan
- ☒ Coordinate with Human Services Coalition / Greater Miami Prosperity Campaign-Funded 2005, 06 Program is now institutionalized via Earned Income Tax Credits, no longer requires Trust funding

Lead: Service Development Committee

Target Date: October 2005

4) System Changes for Prevention-Accomplishments

- ☑ Service Development Committee: involving mainstream programs in responding to housing needs (mental health, substance abuse, TANF, child welfare)
- ☑ Discharge Planning & Diversion (FACT Teams for mental health discharge, criminal mental health jail diversion program, drug court, jail discharge services, Jackson Memorial Hospital)
- ☑ **HMIS Agreements:** 11th Judicial Circuit, Social Security Administration, Department of Corrections, (in process DCF, Guardian Ad Litem)

4) System Changes for Prevention Action Steps

- ☒ Interagency Agreements (Dept of Corrections, Dept of Children & Families, Public Health Trust, 11th Judicial Circuit, mental health hospitals)

Lead: Staff, County Manager's Office, Services Development Committee

Target Date: September 06

In process via Mayor's Mental Health Task Force Implemented in June, 2008 (initial years funded with assistance from CPH and MCH)

- ☒ Review, act upon, and develop Legislation impacting homelessness with a goal of ending homelessness

Lead: Staff, Homeless Trust Board

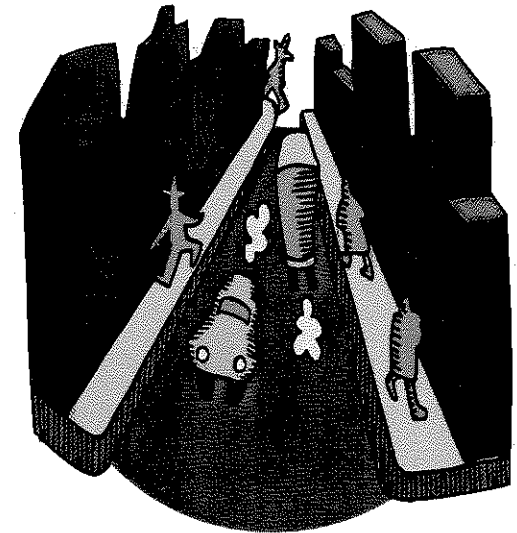
Target Date: Ongoing

30:30, Sadowski, Homeless Hate Crimes, Jail Diversion Ongoing

- ☐ Public Relations Plan, Donation Meters, Telling our Story- RFQ in process- 2009 implementation

5) Outreach to street homeless- Accomplishments

- ☒ Street Outreach, Assessment & Placement
- ☒ Specialized outreach team
- ☒ Safe Havens
- ☒ Psychiatric Services at CPH- over 500 patients served since July, 2008

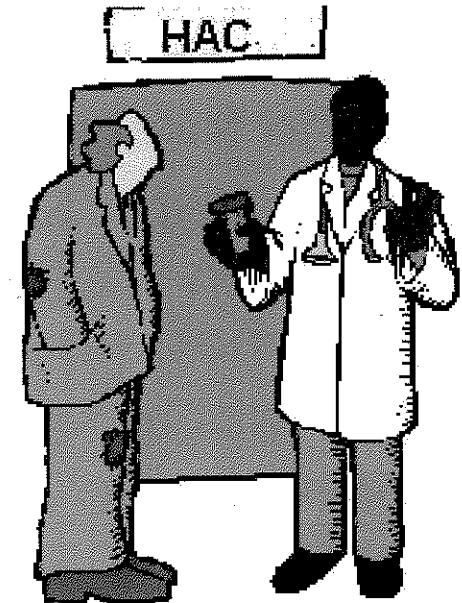


5) Outreach to street homeless- Action Steps

- ☒ Expand Safe Haven options- **Lead:** CoC Working Group-**Target Date:** 05 NOFA while this was bid out there were no applicants
- ☒ \$2 Million in capital and \$1 Million in operating funding for new Camillus Site
- ☒ FACT Team devoted to homeless-**Lead DCF**-**Target Date:** July 05
- ☒ Coordinated outreach with intensive mental health CPHI funded & substance abuse street engagement teams- **Lead:** Staff, Stakeholders
Target Date: RFA, Jan, 05- Successful bidder Implementation April, 2005
Citrus Health
- ☒ Geographical tracking and establishment of baseline of individuals experiencing chronic homelessness individuals **Lead- Staff, Successful Bidder, Outreach Providers,**
Target Date: December, 2005 Citrus Health
- ☒ Indoor Meal Plan **Lead:** MCH **Target Date:** January, 2005
Since February 2005 over 260,000 people have been served meals at 4 sites
Since February 2005 over 600,000 meals have been served.

6) Shorten time spent homeless- Accomplishments

- ☑ Create Case Review Committee
to address long-term cases;
track and analyze trends



6) Shorten time spent homeless- Action Steps

- ☒ Implement Provider and Stakeholder trainings on Housing 1st Models-

Lead: Staff Housing Committee, HUD

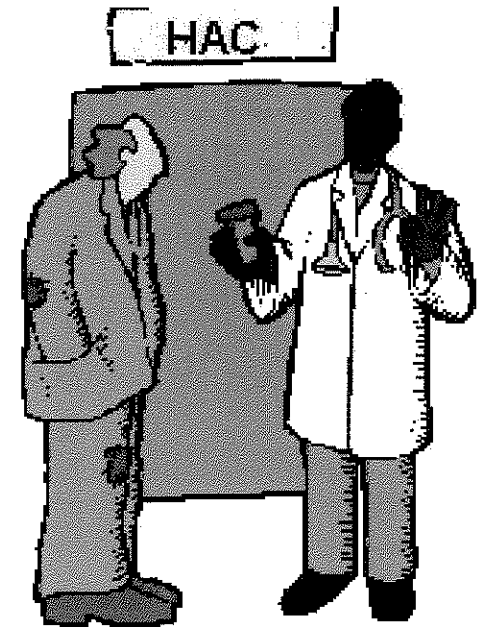
Target Date: November 04

Completed, will offer additional trainings via Sam Tsemberis of Pathway

- ☒ Monitor length of stay and recidivism through HMIS system-

Lead: Staff, CRC, CPHI, Providers-

Target Date: July 05 Ongoing



7) Rapid Re-Housing-Accomplishments

- ☑ Shift Food and Beverage resources from transitional, non-treatment models to Housing First models

(U.S. HUD permits the shifting of their programs as well, however, no additional funding is available to shift the model under HUD, thus we have had no takers)

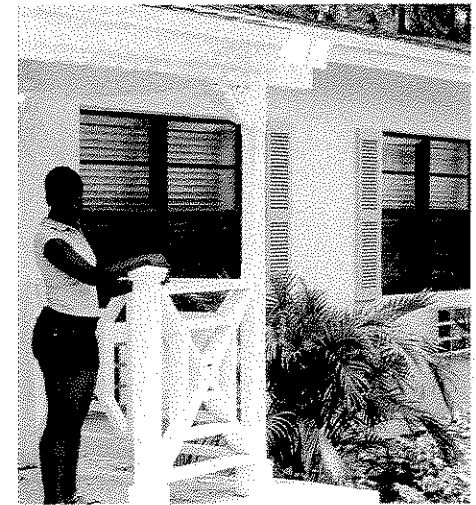


Photo: Carrfour Supportive Housing

7) Rapid Re-Housing- Action Steps

- ☒ Expand housing placement services using a Housing First model
- ☒ Served 650 people to date, three times as many as under previous model with same resources Served 1,340 people to date

Lead: Staff, Housing and Services Development Committee, Stakeholders-

Target Date: RFA, January 05,
Successful Bidder Implementation, April 2005

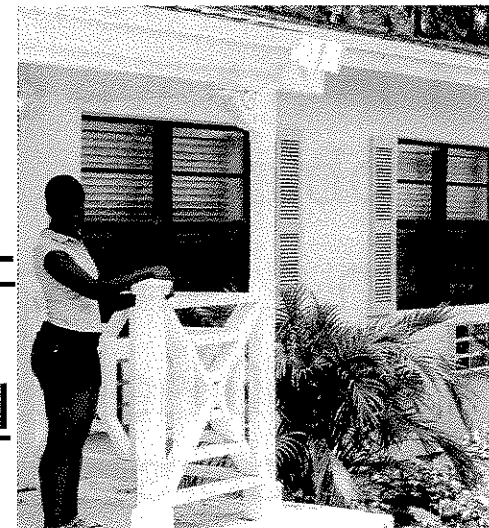


Photo: Carrfour Supportive Housing

8) Services-Accomplishments

- ☑ Services attached to Permanent Housing for people experiencing chronic homelessness and/or people with disabilities who are homeless



8) Services- To Do

- ☒ Fund “Transitional Services” to stabilize non-disabled individuals and families in market housing: aftercare case management by CPHI to ensure long-term successful placement after placement from HACs

Two transition case managers hired at CPH **Ongoing**

Lead: Service Development and Finance Committee

Target Date: October 05



9) Permanent Housing-Accomplishments

☑ Permanent supportive housing for homeless people with disabilities
Over 1400 2231 2488 beds created

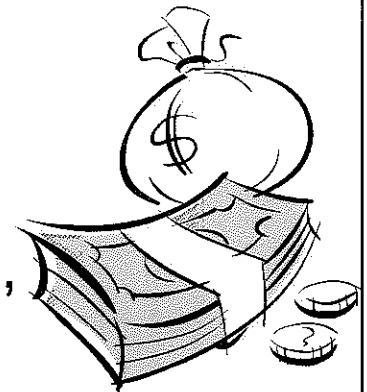
☑ Florida Community Loan Fund and Miami Coalition for the Homeless- Development Loan Portfolio



9) Permanent Housing- Action Steps

- ☒ Advocate for 30:30 Campaign: Ensure 30% of affordable housing stock is set aside for people at/below 30% of Median Income
- ☒ HB 1363
- ☐ Create permanent supportive housing inventory, goals of:
 - 1,967 1,618 1,723 units for individuals, including 1,381 384 461 for people experiencing chronic homelessness
 - 2,329 units 629 beds 897 beds under development=0 unmet need if all completed for families
- ☒ Develop and plan for General Obligation Bond- create 600-900 units
Use for Airbase, RFA under review, Chapman Center
\$14 Million pledged to Airbase project for 580 beds, another site is currently under review.
- ☒ Explore alternative development financing (e.g. Florida Community Loan Fund)
MCH \$337,000 leverage \$1,163,000
Lead: All of the above- Housing Committee
Target Date: July 05

10) Income-Accomplishments



- ☒ Employment services (day labor, job training, vocational assessment, etc.)
- ☒ Adult & higher education and vocational training
- ☒ Vocational Rehab for people with disabilities
- ☒ Coordination with Social Security Administration
- ☒ Living Wage Ordinance passed in 1999 by Miami-Dade County Commission
- ☒ Statewide Minimum Wage raised

10) Income- Action Steps

☒ Expand employment placement services & Voc. rehab.- joint provider training with South Florida Workforce 2007, data sharing via HMIS underway 2008- on site SFW services at CPH

☒ Coordination with One Stop Centers/South Florida Workforce Board

Addition to SDC, Cross Systems Training

Done Expand financial literacy, wealth building strategies- Human Services Coalition- Greater Miami Prosperity Campaign

Contracted with HSC

Now mainstreamed

Lead: Services Development Committee **Target Date: October 05**

Additional Accomplishments

- National Visionary Award U.S. HUD, HMIS, Jail Diversion Project
- Over \$300 Million \$400 Total Funds Raised Public/Private Partnership; of which \$108 Million in Food & Beverage Tax Revenue! \$134 Million
- 4,969 (2005) 4,657 (2006) 4,805 (2007) 4,409 (2008) Homeless Men, Women, and Children Placed into permanent housing
- Awarded \$22.1 Million (2005) & \$23.1 Million (2006) \$24.6 (2007) \$25.2 (2008) U.S. HUD SuperNOFA
- Housing Locator; Socialserve.com-over 500 landlords registered in November 2008 1,708 available rental properties- State via Florida Housing Finance Corporation is taking over sponsorship and funding of this project
- Educational Video-Anti-bullying Campaign-MDCPS (in process) Now in 3rd Year and program has gone Statewide via DCF- established scholarship fund
- Public Relations Campaign- procurement underway

Projects Under Development (940 1,274 Beds in the pipeline; 354 961 PSH)

- Carrfour- Harding Village- 48 units (beds) permanent supportive housing, 24 transitional units, 20 affordable- December, 2006 Completed March, 2007
- Miami Beach Miami Beach CDC- Westchester Apartments- 1unit (bed) permanent housing- December, 2006 Completed March, 2007
- Camillus- Barrett Place- 20 units (20 beds)- February, 2007 Completed May 2008
- Carrfour/Carlisle, Royalton, Downtown Miami- 80 units (80 beds) permanent supportive housing, 20 units (beds) of affordable housing- December, 2007 Completed August, 2008
- *Under Development*
- Carrfour- Villa Aurora- 25 units (75 beds) of permanent supportive housing, 14 units (46 beds) of transitional housing, 37 units of affordable housing (67 beds) -September, 2008 Modified to Include Public Library Scheduled for May, 2009
- Biscayne Housing/Carlisle-Labre Place- 50 units (50 beds) of permanent supportive housing, 40 units (40 beds) of affordable housing- November, 2008 Now scheduled for December, 2009
- /Miami Beach Community Development Corporation- Meridian Place- 34 units of permanent housing for homeless elderly-Completion Date of March, 2010
- Camillus House- New Site- 340 total beds; safe haven, transitional, permanent- July, 2009 **Now scheduled for August, 2010 includes Shepard's Court= 80 units of permanent supportive housing**
- Carrfour Verde Gardens- Homestead Airbase complex, 145 units of psh housing for homeless/formerly homeless families, a nursery, and farmer's market=580 beds Scheduled for completion May, 2011
- Biscayne Housing-/Camillus-Emmaus Place- 7 units for youth exiting foster care- February, 2010
- Carrfour-Barbara Carey-Schuler Manor- 100 total units, 50 set-aside for homeless individuals and families 66 beds- Scheduled December, 2010
- Osprey Landings-76 beds units- Tax credits were not awarded this cycle- Completion date to be determined

It Takes A Communitywide Effort!

- E-mail feedback/comments to dray@miamidade.gov

